

Last year we hosted delegations from 40+ stadium projects  
 - with a combined contract value in excess of €9bn...  
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THE STADIUM BUSINESS DESIGN & DEVELOPMENT SUMMIT 2014 • MADRID • 29-30 OCTOBER 2014

| PROJECT                 | COUNTRY   | CITY             | CAPACITY         | VALUE* €m    | OPENING   | TYPE          |
|-------------------------|-----------|------------------|------------------|--------------|-----------|---------------|
| Al-Rayyan               | Qatar     | Al Rayyan        | 21,282           | 135          | 2020      | Expansion     |
| Al-Gharafa              | Qatar     | Al Rayyan        | 21,282           | 135          | 2020      | Expansion     |
| Al-Khor                 | Qatar     | Al Khor          | 45,230           | 251          | 2020      | New Build     |
| Al-Shamal               | Qatar     | Ash-Shamal       | 45,120           | 251          | 2017      | New Build     |
| Al-Wakrah               | Qatar     | Al Wakrah        | 45,120           | 286          | 2020      | New Build     |
| Allianz Riviera Stadium | France    | Nice             | 35,000           | 245          | 2013      | New Build     |
| Beira-Rio Stadium       | Brazil    | Porto Alegre     | 50,287           | 150          | 2014      | Modernisation |
| Bernabéu Redevelopment  | Spain     | Madrid           | 90,000           | 400          | 2017      | Redevelopment |
| Bordeaux Arena          | France    | Floriac          | 15,000           | 200          | 2014      | New Build     |
| Brentford FC Stadium    | UK        | London           | 20,000           | 84           | 2016-2017 | New Build     |
| Cambridge Sport Village | UK        | Cambridge        | 8,000            | 10           | 2015-2016 | New Build     |
| Casement Park           | UK        | Belfast          | 38,000           | 76           | 2016-2017 | New build     |
| Daytona Rising          | USA       | Daytona          | 125,000          | 290          | 2016      | Modernisation |
| Doha Port               | Qatar     | Doha Port        | 45,950           | 202          | 2020      | New Build     |
| Dunkirk Arena           | France    | Dunkirk          | 10,000           | 112          | 2015      | New Build     |
| Education City          | Qatar     | Education City   | 45,350           | 202          | 2020      | New Build     |
| FFR Grand Stade         | France    | Paris            | 82,000           | 282          | 2017      | New build     |
| Khalifa International   | Qatar     | Doha             | 50,000           | 71           | 2014      | Expansion     |
| Krasnodar / Kuban       | Russia    | Krasnodar        | 36,500           | 200          | 2015      | New Build     |
| Lusail Iconic Stadium   | Qatar     | AL Daayen        | 86,250           | 662          | 2019      | New Build     |
| New Arena               | Israel    | Tel Aviv         | 60,000           | 250          | 2015      | Rebuild       |
| New Club Stadium        | France    | Rennes           | 30,000           | 290          | tba       | Rebuild       |
| New Club Stadium        | Poland    | Szczecin         | 18,027           | 20           | 2016      | New Build     |
| Nou Mestalla            | Spain     | Valencia         | 75,000           | 300          | 2016-2017 | New Build     |
| Qatar University        | Qatar     | Qatar University | 43,520           | 300          | 2020      | New Build     |
| QPR FC New Stadium      | UK        | London           | 40,000           | 250          | tba       | New Build     |
| Saransk WC2018 Stadium  | Russia    | Saransk          | 45,015           | 300          | 2017      | New Build     |
| Scarborough Village     | UK        | Scarborough      | 2,000            | 5            | tba       | New Build     |
| Singapore Sports Hub    | Singapore | Singapore        | 55,000           | 1,300        | 2014      | New build     |
| Sports City             | Qatar     | Doha             | 47,330           | 251          | 2017      | New Build     |
| Sports Complex          | India     | Uttarakhand      | 25,000           | 15           | 2016      | New Build     |
| Stade Vélodrome         | France    | Marseille        | 67,000           | 267          | 2014-2015 | Modernisation |
| Sydney Cricket Ground   | Australia | Sydney           | 48,000           | 186          | 2014      | Expansion     |
| Tampere Central Arena   | Finland   | Tampere          | 14,000           | 113          | 2017      | New Build     |
| Umm Salal               | Qatar     | Umm Salal        | 45,120           | 251          | 2020      | New Build     |
| VTB Arena               | Russia    | Moscow           | 12,000           | 580          | 2015      | New Build     |
| VTB Stadium             | Russia    | Moscow           | 30,000           | 580          | 2015      | New Build     |
| Misc Projects           | various   |                  | 26,000           | 85           | 2017      | Various       |
| <b>TOTAL</b>            |           |                  | <b>1,598,383</b> | <b>9,587</b> |           |               |
| *Published / estimated  |           |                  |                  |              |           |               |